



Appendix 1

Bidder Profile Form

[if the Bidder is a Joint Venture, all the information above shall be provided regarding the Joint Venture and each member of the Joint Venture, on separate forms]

Name: _____ Corporate ID No.: _____

Place of incorporation: _____

Year founded: _____

Bidder's Address: _____

Telephone: _____ Fax: _____

Email: _____

Name of the Bidder's contact person: _____ position: _____

Mobile phone no.: _____

Names of the Bidder's owners: 1. _____ I.D. _____

2. _____ I.D. _____

3. _____ I.D. _____

The Bidder shall attach a holding structure diagram specifying all holdings, direct and indirect, up until the holdings of individual persons at the end of each holding chain*.

If the Bidder is a Joint Venture:

The corporation holds _____% of the Joint Venture

Names of the authorized signers on behalf of the corporation:

Signatures and Bidder's stamp:

* without derogating from the Company's right to request further information, the holding structure diagram may omit holdings of shareholders who hold less than 1%, or less than 5% in case of a publicly traded company.



Appendix 2A

To:

Ayalon Highways Co. Ltd

Dear Sir/Madam,

Proposal Form

1. We the undersigned, after a careful reading, review, and understanding of the instructions of Ayalon Highways Co. Ltd (hereinafter: "**The Company**") for submitting a proposal to E-Tender (Online) No. 36/26 for the Supply, Integration, Operation and Maintenance of a MUTC (Metropolitan Urban Traffic Control) System (hereinafter: "**The Tender**"), all of its terms, conditions, and specifications detailed in the documents of the Tender and their appendices, hereby offer the Company to execute the Services, all as specified in the Tender on all of its appendices.
2. We hereby announce that our Proposal has been prepared according to the Tender and all its appendices and that we have received and/or been provided with all of the documents related to the Proposal as well as explanations concerning the Proposal and the execution of the services specified in the Tender.
3. We hereby declare and warrant that if our Proposal is accepted, we will perform all services in accordance with the Tender and its appendices and to the Company's satisfaction, and in accordance with the Price Proposal detailed in Appendix 2B submitted by us in our Proposal.
4. We hereby declare that that if our Proposal is accepted, we will be committed to the Agreement, and will not transfer to another party a right from our rights under the Agreement, nor will we add or join any partner or create another corporation for the use of our rights.
5. Attached to our Proposal are all of the Tender Documents signed by us. We acknowledge that failure to fill out and/or attach any document and/or make any change/addition to the Proposal documents, may result in the rejection of our Proposal.
6. Our Proposal is irrevocable and cannot be revoked or changed and will through the Validity Period in accordance with Section 8 of Volume A of the Tender Documents. We agree that the Company will be entitled, but not obliged, to see our offer and its acceptance by the Company as a binding contract between the Company and us. We acknowledge and agree that the Company will be entitled to conduct any proceeding regarding the submission of a revised proposal. We know that the Company is entitled to cancel the Tender at its sole discretion.



The Bidders Name (in full): _____

Names of the authorized signers on behalf of the Bidder:

Signatures of the authorized signers; _____

The Bidder's stamp: _____ Date: _____

Appendix 2B

Price Proposal

1. We, the undersigned, after carefully reading, studying and understanding all of the instructions and requirements of Ayalon Highways Co. Ltd (the "**Company**") as set forth in the E-Tender (Online) No. 36/26 for the Supply, Integration, Operation and Maintenance of a MUTC (Metropolitan Urban Traffic Control) System (the "**Tender**"), hereby propose to undertake all obligations in strict accordance with all requirements set forth in the Tender Documents, in exchange for the consideration detailed in Appendix 2B(1) - Bill of Quantities (excel file) as submitted by us (the "**Price Proposal**" and "**Consideration**").
2. Some line items in the Price Proposal are restricted by a maximum price that may be proposed, and we undertake not to propose a sum that exceeds the maximum price.
3. With respect to the Yearly Maintenance Fee, we acknowledge the following:
 - 3.1 The Bidder may propose a percentage between 5-12% only, with no more than one decimal point. In the event the Bidder shall propose a percentage that is below 5%, its Price Proposal will be deemed to be 5%; in the event the Bidder shall propose a percentage that exceeds 12%, its Price Proposal will be deemed to be 12%; in the event the Bidder shall propose a percentage with more than one figure after the decimal point, its Price Proposal will be rounded to the nearest one-tenth percent (0.05 will be rounded up to 0.1); and not be disqualified in any such cases.
 - 3.2 For proposal evaluation purposes only, the Yearly Maintenance Fee shall be calculated as the proposed maintenance percentage multiplied by the total price for Parts 1+2 of the Price Proposal. However, it is emphasized that the actual payment of the Yearly Maintenance Fee, shall be based on the components listed in Parts 1+2 actually implemented. Optional items detailed in Part 2 of the Price Proposal, once exercised, shall be included in the maintenance calculation base only from the date of their implementation and acceptance.

For the avoidance of doubt, no Yearly Maintenance Fee shall apply to optional items that were not exercised, nor to any portion of the works not executed and accepted.
4. The quantities listed in Appendix 2B(1) – Bill of Quantities, are solely for the purpose of evaluating and comparing the proposals and do not constitute a representation or undertaking of the Company to order all such services and/or quantities. Payment shall be made solely according to the services actually rendered and accepted.
5. **Linkage:**
 - (a) We understand that the Price Proposal for Part 1 is final, and bears no linkage or adjustment. The Price Proposal for Parts 2 and 3 is final, and bears no linkage or adjustment, for all works carried out until the Handover of Block 1, and thereafter shall bear linkage similar to that detailed in section (b) below.
 - (b) We request that the Yearly Maintenance Fee will be linked to all fluctuations (increase or decrease) in the indexes / exchange rates below, from the last index/rate published as of the Deadline for Submission of Proposals, until the last index/rate published as of the

beginning of each maintenance year, according to our election below: *[Bidder must fill in right column of the table below]*

#	Index / exchange rate	Bidder's election (must total 100%)
1	Fluctuation of the HICP - The Harmonized Index of Consumer Prices for the European Union (currently 27 countries), published by Eurostat – the statistical bureau of the European Union ¹ multiplied by the fluctuation of the official foreign exchange rate of the EURO to NIS, published by the Bank of Israel.	____%
2	Fluctuation of the CPI – The Consumer Price Index for the U.S (all items), published by the U.S. Bureau of Labor Statistics ² multiplied by the fluctuation of the official foreign exchange rate of the USD to NIS, published by the Bank of Israel.	____%
3	Fluctuation of the Israeli CPI - The Consumer Price Index - General, published by the Israeli Central Bureau of Statistics ³	____%
		100%

¹ https://ec.europa.eu/eurostat/databrowser/view/teicp000__custom_7808025/default/table?lang=en

² https://data.bls.gov/timeseries/CUUR0000SA0?amp%253bdata_tool=XGtable&output_view=data&include_graphs

³ https://www.cbs.gov.il/he/publications/Madad/DocLib/2026/price02a/a5_1_h.pdf

Note: The URLs of these indices are correct as of the date of the Tender is published.

For example, if the Bidder elected linkage according to #1 above, and given the following: (a) Yearly Maintenance Fee calculated as of Handover: 1,000,000 NIS; (b) fluctuation of HCIP at the beginning of the maintenance year in relation to the Deadline for Submission of Proposals: +3%; (c) fluctuation of exchange rate EURO to NIS, in relation to the Deadline for Submission of Proposals: -1%; the Yearly Maintenance Fee after linkage will be:

$$1,000,000 * 103\% * 99\% = 1,019,700 \text{ NIS}$$

It is clarified that the Bidder's election with respect to linkage, has no impact on the scoring of its Proposal.

6. Notes:

- The prices in the Price Proposal do not include Israeli VAT. Israeli VAT will be added if required by law.
- The above Consideration is final, for all the Bidder's Services and undertakings under the Tender Documents, and shall include all: overhead expenses, price increases of any kind, office and/or general expenses, equipment costs, wages of employees and/or those employed by the Winning Bidder (including full social expenses),



licenses, and any additional and/or other expense of any kind and type. For the avoidance of doubt, it is clarified that the Winning Bidder shall not be entitled to any consideration and/or additional payment for/or regarding its work beyond the aforementioned, and the Consideration shall not be adjusted, **except** as detailed in this Price Proposal Form – Appendix 2B.

- c. The Consideration shall include all taxes, levies and charges however designated and levied by any state, local, or government agency. The Winning Bidder shall be responsible for the payment of all taxes, levies and charges in connection with this Agreement, whosoever levied, except for Israeli VAT (if relevant).

The Bidder's name (complete): _____

Signatures of the authorized signatories: _____

The Bidder's stamp/seal: _____ Date: _____



Appendix 3

The Bidder's Declaration Concerning an Understanding of the Terms of the Tender

We the undersigned, after a careful reading, review, and understanding of the all the Tender Documents of E-Tender (Online) No. 36/26 for the Supply, Integration, Operation and Maintenance of a MUTC (Metropolitan Urban Traffic Control) System, whether or not constitute an inseparable part of the Tender Documents, hereby declare and undertake the following:

1. We hereby declare that we have understood all that is stated in the Tender Documents and have submitted our Proposal accordingly. That we have diligently studied and carefully examined all that is stated in the Tender Documents, reviewed all the physical and legal requirements, conditions, and circumstances that may influence our Proposal for the execution of the tendered services. We agree with all that is stated in the Tender Documents and confirm and warrant that we will not present any claims or demands based on ignorance and/or misunderstanding, and we hereby waive such claims in advance. Without prejudice to the generality of the aforesaid, we know and agree that by submitting our Proposal, we explicitly waive all claims, of any discrepancy and/or irregularity, of any kind, of the Tender and/or its terms.
2. We declare that we meet all of the conditions specified in the Tender and that our Proposal complies with all the requirements in the Tender Documents, **including the cyber requirements and conditions specified in the SOW**. We hereby undertake to supply the services in accordance with the terms of the Tender Documents, including the Agreement.
3. We declare and acknowledge that the execution of the Services according to the Tender Documents requires confidentiality concerning all information available to us as well as maintaining a high level of reliability and credibility, and we undertake to comply with the provisions and fulfill all of our obligations under the Agreement and Tender Documents, with reliability and credibility, and in strict adherence to all laws. We declare that we are not entitled to transfer any information in our possession as a result of our participation in this Tender to any other entity whatsoever or use it in any way that is outside the framework of this Tender.
4. We hereby declare that this Proposal is submitted without any contact and/or coordination with other Bidders and that we have not disclosed the details of our Proposal to other participants in the Tender.
5. We hereby declare that our Proposal is within the purposes and powers set forth in the Bidder's corporate documents and that we are entitled to sign this Proposal on behalf of the Bidder and that there is no prohibition under any law or agreement to our signing this Proposal.

Date

Bidder's Signature



Appendix 4

To:
Ayalon Highways Co. Ltd
Dear Sir/Madam,

Attorney Confirmation

I the Undersigned, _____, attorney of _____ (hereinafter: **"The Bidder"**), hereby affirm the following:

1. Execution of the Services and entering into an Agreement with the Company as part of E-Tender (Online) No. 36/26 for the Supply, Integration, Operation and Maintenance of a MUTC (Metropolitan Urban Traffic Control) System, falls within the powers of the Bidder.
2. The names of the Bidder's directors are: _____
3. The Bidder's CEO / General Manager is : _____
4. The Bidder's owners are: _____
5. The signatures of _____ as well as of _____, who have signed before me on this Proposal and the Agreement attached to it, in addition to the affixation of the Bidder's corporate stamp, obligate the Bidder's corporation for all intents and purposes.

Date

Attorney Signature & Stamp

Appendix 5A

Affidavit

**Concerning the Lawful Employment of Foreign Workers and Payment of Minimum Wage
under the Public Entities Transactions Law, 5736-1976**

I, the Undersigned, Mr./Mrs. _____, bearer of the ID No. _____, after having been warned that I must declare the truth and that I shall be liable for penalties prescribed by law if I do not do so, I hereby declare in writing as follows:

1. I have been lawfully authorized by _____ (hereinafter: "**The Bidder**") to sign this affidavit in support of its Proposal to E-Tender (Online) No. 36/26 for the Supply, Integration, Operation and Maintenance of a MUTC (Metropolitan Urban Traffic Control) System (hereinafter: "**The Tender**").
2. I declare that the Bidder complies with one of these:
 - (a) The Bidder and its Affiliated Party have not been Convicted of a decisive verdict of an offense under the Foreign Workers Law or the Minimum Wage Law.
 - (b) Up to the Deadline for Submission of Proposals in the Tender, the Bidder and its Affiliated Party were not Convicted in a decisive verdict of more than two offenses under the Foreign Workers Law or the Minimum Wage Law.
 - (c) If the Bidder or its Affiliate Party have been Convicted in a decisive verdict of two or more offenses under the Foreign Workers Law or the Minimum Wage Law - that at least one year has passed since the last Conviction until the Deadline for Submission of Proposals.
3. Definitions:

"Means of Control," "Holding" and "Control" - Within the meaning of the Banking (Licensing) Law, 5741-1981;

"Affiliated Party" - any one of the following:

 - (1) A group of individuals controlled by the Bidder:
 - (2) If the Bidder is a group of individuals, one of the following: (a) its Controlling party; (b) a group of individuals whose composition of its shareholders or partners, as the case may be, is essentially similar to the said composition of the Bidder, and the areas of activity of a group of individual are essentially similar to the areas of the Bidder's activities; (c) the person responsible on behalf of the Bidder for the payment of wages;
 - (3) If the Bidder is a group of individuals Controlled by Material Control - another group of individuals controlled by the person in Control of the Bidder.



"**Convicted**" of an offense - convicted by a decisive verdict of an offense committed after 25 Heshvan 5763 (October 31, 2002);

"**Foreign Workers Law**" - Foreign Workers Law (Prohibition of unlawful employment and assurance of fair conditions), 5751 - 1991.

"**Minimum Wage Law**" - Minimum Wage Law, 5747 - 1987

"**Material Control**" - the holding of three quarters or more of a certain type of means of control of a group of individuals;

4. This is my name, and this is my signature, and all I have stated is the truth.

Signature of the declarant

Attorney Affirmation

I the Undersigned _____, Attorney at Law, from _____ Street, hereby affirm that on the date _____ appeared before me in my office Mr./Mrs. _____, authorized to sign on behalf of the Bidder, and identified by means of an identity card No. _____, and after warning him/her to declare the truth and that he/she will be subject to penalties prescribed by law if he/she does not do so, affirmed the veracity of the affidavit above and signed before me.

The Attorney's Signature & Stamp

Appendix 5B

Affidavit

Concerning the Appropriate Representation of Persons with Disabilities under the Public Entities Transactions Law, 5736-1976

I, the Undersigned, Mr./Mrs. _____, bearer of the ID No. _____, after having been warned that I must declare the truth and that I shall be liable for penalties prescribed by law if I do not do so, I hereby declare in writing as follows:

1. I have been lawfully authorized by _____ (hereinafter: "**The Bidder**") to sign this affidavit in support of its Proposal to E-Tender (Online) No. 36/26 for the Supply, Integration, Operation and Maintenance of a MUTC (Metropolitan Urban Traffic Control) System ("**The Tender**").
2. I declare and confirm that I have received an explanation, and I understand the meaning of Section 9 of the Equal Rights Law for Persons with Disabilities, 5758-1998 (hereinafter: "**Equal Rights Law**").
3. Mark X in the suitable box:
 - ☐ The provisions of Section 9 of the Equal Rights Law do not apply to the Bidder¹.
 - ☐ The provisions of Section 9 of the Equal Rights Law apply to the Bidder, and they are maintained.

If the above box was marked – I hereby undertake to forward a copy of this affidavit to the Director General of the Ministry of Labor and Social Welfare and Social Services within 30 days of the date of my contractual engagement with Ayalon Highways Co. Ltd.

In addition, mark X in the suitable box regarding the number of employees employed by the Bidder:

- ☐ The Bidder employs less than 100 employees.
- ☐ The Bidder employs at least 100 employees. If this box was marked, mark X also in one of the boxes hereunder:
 - ☐ The Bidder undertakes to contact the Director-General of the Ministry of Social Welfare and Social Services to examine the implementation of his obligations under Section 9 of the Equal Rights Law and, if necessary, to receive instructions on their implementation.
 - ☐ If the Bidder employs at least 100 employees and has previously undertaken to contact the Director-General of the Ministry of Social Affairs and Social Services to examine the implementation of his obligations under Section 9

¹ Section 9 of the Equal Rights Law apply to an "employer" as defined thereunder: "An employer who employs more than 25 employees, with the exception of the State or an employer that the provisions of Section 15A of the Service of State (Appointments) Law, 5719-1959, apply to it".



of the Equal Rights Law, which states that he has applied as required and implemented any instructions given.

4. This is my name, and this is my signature, and all I have stated is the truth.

Signature of the declarant

Attorney Affirmation

I the Undersigned _____, Attorney at Law, from _____ Street, hereby affirm that on the date _____ appeared before me in my office Mr./Mrs. _____, authorized to sign on behalf of the Bidder, and identified by means of an identity card No. _____, and after warning him/her to declare the truth and that he/she will be subject to penalties prescribed by law if he/she does not do so, affirmed the veracity of the affidavit above and signed before me.

The Attorney's Signature & Stamp



Appendix 6A

To:
Tenders Committee
Ayalon Highways Co. Ltd.

Dear Sir/Madam,

RE: An Affidavit Concerning the Experience of Bidder

I, the Undersigned, Mr./Mrs. _____, bearer of the ID No. _____, after having been warned that I must declare the truth and that I shall be liable for penalties prescribed by law if I do not do so, I hereby declare in writing as follows:

1. I have been lawfully authorized by _____ (hereinafter: "**The Bidder**") to sign this affidavit in support of its Proposal to E-Tender (Online) No. 36/26 for the Supply, Integration, Operation and Maintenance of a MUTC System (hereinafter: "**The Tender**").
2. Section 3.3 of Volume A - The Bidder is not in receivership, suspension of proceedings, bankruptcy or liquidation and not facing any pending applications of this kind, or insolvency, nor have foreclosures been imposed on the Bidder's assets at a rate higher than its shareholders equity.
3. Section 3.4 of Volume A - The Bidder or a Related Entity of the Bidder, developed the Proposed System, and may rightfully grant the Company use of the Proposed System and continue its development.
4. Section 3.5 of Volume A - The Proposed MUTC System meets all the following requirements in one integrated system, with at least one installation for a client prior to the Deadline for Submission of Proposals as detailed in table A herein, **and the supporting documentation detailed in such Section 3.5 is provided in the Proposal as Annex 1 to this Appendix 6A:**

#	Requirements	The necessary supporting information to verify the fulfillment of the requirement:
1	Traffic situation picture – The Proposed System generates a comprehensive situation awareness picture, continuously updated in near real time (at least every 5 seconds), including at a minimum: • Traffic flow status and congestion levels • Operational status of outstation devices. • Traffic events	Bidder declaration and later ¹ assessment of the following on an operational system: • Traffic flow and congestion levels are presented based on coloring traffic segments, from free-flow as green to severe congestion as red. • The status of outstation devices is displayed as an object layer on the map. Clicking on the object shows its current status. As a minimum – on, off and fault. • Events are displayed as an object layer on the map. Clicking on the event will display its related information.
2	User interface – The user interface of the Proposed System is utilizing a GIS interactive map.	Bidder declaration and later ¹ assessment of the following on an operational system:

		- The user interface incorporates GIS interactive capabilities. As a minimum, the following should be presented: - The capability to toggle between various layers, - Pop-ups that appear when objects are clicked. - Zoom controls.
3	The Proposed System monitors and displays the activity of the traffic light controller, including cycle times and green status in the phases, the status and state of the traffic light controller and of any device connected to it, including but not limited to, light bulbs, detectors, push buttons and UPS.	Bidder declaration and later¹ assessment of the following on an operational system: - Monitoring and displaying the cycle times. - Displaying the greens in each phase. - Displaying the status of a traffic light controller. - Displaying the state of the detectors – (triggered or not triggered, malfunction). - Displaying the information reported by the detectors – volume, occupancy. - Displaying the state of the light bulbs. - Displaying the state of the push buttons (triggered or not triggered, malfunction). - Displaying the state of the UPS (UPS mode of operation, battery levels, failure level).
4	The Proposed System remotely controls the traffic light controller including all the following abilities:	Bidder declaration and later ¹ assessment of the following on an operational system:
4.1	Managing the weekly signal time plan schedule and applying the updated schedule to a Signalized Intersection or a group of Signalized Intersections.	Demonstration of the requested functionality, alongside a detailed explanation of how the user can set a schedule for the Signalized Intersection and a group of Signalized Intersections using the Proposed System.
4.2	Manual management of the active traffic light plan at a single Signalized Intersection and across a network of Signalized Intersections.	Demonstration of the requested functionality, alongside a detailed explanation of how the user can manually manage the Signalized Intersection and a network of Signalized Intersections using the Proposed System.
4.3	Setting the Signalized Intersection in flashing Embar (Yellow) light mode.	Demonstration of the requested functionality, alongside a detailed explanation of how the system fulfills the required functionality.
5	Management of a directory of traffic light timing plans for each Signalized Intersection including all the following abilities:	Bidder declaration and later ¹ assessment of the following on an operational system:
5.1	Adding new timing plans to the directory and updating parameters in existing plans.	Demonstration of the requested functionality, alongside a detailed explanation of how the system fulfills the required functionality.
5.2	Reading (uploading) traffic timing plan parameters from the traffic light controller	Demonstration of the requested functionality, alongside a detailed explanation of how the system fulfills the required functionality.

	and storing them in the traffic light plans directory.	
5.3	Download of saved traffic light plans to the traffic light controllers.	Demonstration of the requested functionality alongside a detailed explanation of how the system fulfills the required functionality.
6	Traffic rules – The Proposed System allows operators mechanism to set and manage traffic rules. Traffic rules shall include at least: - Warnings rules – warnings when event or incident is detected or reported. - Response plans – Setting relevant response plans. A response plan includes a set of predefined operations for the operators. The operations will at least allow to apply a timing plan from existing timing plan directory to a Signalized Intersection or across a network of Signalized Intersections.	Bidder declaration and later ¹ assessment based on an operational system.
7	Built-in adaptive optimization engine – The Proposed System possesses adaptive management capabilities based on the dynamic adjustment of pre-defined traffic signal plans. The Proposed System supports at least one of the capabilities specified in Sections 7.1 or 7.2 as well as the capability specified in Section 7.3:	Bidder declaration and later ¹ assessment based on an operational system.
7.1	Plan selection mechanism: The system's ability to automatically switch between different traffic signal plans within a library based on real-time detection of Levels of Service (LOS), traffic volumes, or queue lengths.	The Bidder shall conduct a live demonstration showing how the Proposed System proactively changes the active traffic signal plans based on the actual traffic situation at least 3 times in an hour. The demonstration must explain the reasoning of each plan change, and the sources of information used by the system to analyze the traffic at the intersection. Before the demonstration, the Bidder shall provide on-screen and exportable machine-generated evidence of the before/after traffic signals plans, trigger condition and measured inputs, affected intersections/links, and timestamps, with clear indication that the changes were system-initiated (not manual).
7.2	Dynamic parameter tuning: The capability to perform "intra-plan" adjustments within an active plan, including: - Split optimization: Modifying green time distribution within pre-defined ranges. - Offset adjustment: Adjusting time offsets to maintain coordination	The Bidder shall conduct a live demonstration showing dynamic intra-plan parameter tuning within an active signal plan based on measured demand (i.e., without switching to a different plan), including: (1) automatic changing cycle time within pre- defined min/max bounds; (2) Split Optimization: automatic modification of green splits within pre-defined min/max bounds; (3)

	(green waves) between intersections. • Cycle time selection: The ability to transition between pre-defined cycle times based on network demand.	Offset adjustment: automatic offset changes to maintain/restore coordination along a corridor. The demonstration shall show at least one executed adjustment for each capability, triggered by real-time traffic measurements, and shall provide on-screen and exportable machine-generated evidence of the before/after values, applicable bounds/cycle set, trigger condition and measured inputs, affected intersections/links, and timestamps, with clear indication the changes were system-initiated (not manual).
7.3	Sub-network grouping (area control): The ability to define groups of intersections (minimum of 5) that function as a single adaptive unit, ensuring that plan transitions are synchronized across the entire sub-network to prevent bottlenecks.	The Bidder shall conduct a live demonstration showing sub-network grouping (area control), whereby the system defines and operates a sub-network of at least five (5) Signalized Intersections as a single adaptive unit. The demonstration shall show that plan transitions are synchronized across the entire sub-network (i.e., coordinated activation within a defined time tolerance) and are system-initiated based on real-time conditions, with on-screen and exportable machine-generated evidence including: the sub-network definition (member intersections), the active plan/or plan parameters before/after, timestamps of activation per intersection, the trigger condition and measured inputs, and confirmation that no manual per-intersection plan activation was used.
8	The Proposed System includes at least one C2C interface to an external Traffic Management System for exchanging data. The external Traffic Management System is a system that manages and controls traffic using outstation devices such as traffic lights, variable message signs, line control signs, traffic detectors, etc.	• The name of the traffic control center running the external Traffic Management System. • The name of the external Traffic Management System that the Proposed System interfaces with through a C2C connection. • Descriptions of the data being transferred and business processes between the two systems.
9	C2C Traffic management standards – The Proposed System supports at least one of the USA or European C2C interfaces standards: NTCIP (with TMDD dictionary) or DATEX II.	• The name of the traffic management systems that the Proposed System has already set up at C2C interface based on one of the required interfaces. • A list of the dialogs and types of messages used in the referenced interface between the Proposed System and the traffic management system.
10	The Proposed System has at least one interface to a system that provides traffic-related information such as TomTom, and Waze.	• The name of the control center in which the Proposed System has an interface with another system that provides traffic-related information. • The name of the system that provides traffic-related information. • A description of the data received from the system.

¹Initially, the Bidder's declaration that its Proposed System meets the requirements, shall suffice for the First Stage (as defined in Section 5.1 of Volume A of the Tender Documents). Assessment and verification by the Company will be conducted during the demonstrations at the Second Stage (quality evaluation) on an operational System, and if it shall be found to lack any of the requirements above, the Bidder's Proposal shall be disqualified.

5. The Bidder meets the Threshold Conditions specified in Sections 3.4 and 3.6 of Volume A by (mark the suitable box), by:

- ☐ **The Bidder itself** (or if the Bidder is a Joint Venture - by a member of the Bidder as detailed in Section 6 below).
- ☐ **Related Entity(ies) of the Bidder** (or if the Bidder is a Joint Venture – a Related Entity of a member of the Bidder, as detailed in Section 6 below), whose details are as follows:
Name: _____, Company No.: _____, Address: _____
(hereinafter: “**The Related Entity**”).

If this box is checked, the Bidder's declarations in Section 6 below, including Table A will apply to the Related Entity and list the projects of the Related Entity. Additionally, the Bidder will submit a Declaration and Undertaking of the Related Entity in the form attached as **Appendix 6B of Volume A of the Tender Documents**.

6. **If the Bidder is a Joint Venture** (as defined below) please fill in and declare the following:

(1) _____ [*insert name*] is the member who meets the Threshold Conditions specified in Sections 3.4 and 3.6 of Volume A, such member directly holds ____ % [*fill in, must be at least 30%*] of the Joint Venture, and the declarations in Sections 7 and 8 below are his.

☐ Check this box if the above mentioned member meets the Threshold Conditions of Sections 3.4 and 3.6 of Volume A via a Related Entity, and in addition provide the details of the Related Entity in Section 4 above.

(2) _____ [*insert other member's name*] has experience in installing a command and control system in the five years preceding the Deadline for Submission of Proposals and providing support and maintenance services for at least 18 months following installation, in at least 2 projects - each priced at a minimum of 1 million USD (excluding VAT, including the cost of the application but excluding the costs of infrastructure, hardware, equipment, and communication) **as demonstrated in Table B below**.

(3) both members of the Joint Venture meet the Threshold Condition specified in Section 3.3 of Volume A (Section 2 above).

“Joint Venture” - A non-registered partnership of two legal entities, where each one bears responsibility, jointly and severally, to the Bidder's (the joint venture's) commitments, including those specified in the Tender Documents.

7. Section 3.6.1 of Volume A - The Bidder (or a Related Entity of the Bidder if the appropriate box has been checked in Section 5 above) has:



- 7.1 developed, and thereafter installed no earlier than January 1, 2016, at least two systems, each in a different metropolitan area with a population of at least 500,000 residents and during the 24 months preceding the Deadline for Submission of Proposals, each of the two systems:
- 7.1.1 comply with the minimal requirements listed in items #1-#6 of Section 4 above in one integrated system, and at least one of them (or alternatively - a third system the Bidder developed and thereafter installed in a different metropolitan area of any size) also complies with the requirements listed in items #8-#10 of Section 4 above.
 - 7.1.2 has been in operation in each metropolitan area managing at least 200 Signalized Intersections, with the Bidder or its Related Entity providing support and maintenance services.
8. Section 3.6.2 of Volume A - The Bidder (or a Related Entity of the Bidder if the appropriate box has been checked in Section 5 above) has:
- 8.1 developed, and thereafter installed no earlier than January 1, 2020, at least two (2) **adaptive** traffic management systems, each in a different metropolitan area, and during the twelve (12) months preceding the Deadline for Submission of Proposals, each of the two systems:
- 8.1.1 comply with the minimal requirements listed in item #7 of Section **Error! Reference source not found.** above; and
 - 8.1.2 has been in operation in each metropolitan area managing at least twenty (20) Signalized Intersections, with the Bidder or its Related Entity providing support and maintenance services.
- Table A below demonstrates the relevant experience of the Bidder with respect to Sections 3.6.1 and 3.6.2 of Volume A and I hereby attach references for the projects listed in the table. In addition, for each project listed I hereby attach Client certification in the form of Appendix 6C of Volume A of the Tender Documents.***
9. The term "**Signalized Intersection**" used in the Threshold Conditions means an intersection with at least one traffic light.
10. The term "**Related Entity**" means any legal entity which Controls the Bidder (a "parent-corporation"), or is Controlled by the Bidder (a "subsidiary"), or is Controlled by an entity that also Controls the Bidder ("sister-corporation"). "**Control**" in such definition means holdings, directly or indirectly, of more than 50% (and not the meaning prescribed in Section **Error! Reference source not found.**).
11. This is my name, and this is my signature, and all I have stated is the truth.

Signature of the declarant



Attorney Affirmation

I the Undersigned _____, Attorney at Law, from _____ Street, hereby affirm that on the date _____ appeared before me in my office Mr./Mrs. _____, authorized to sign on behalf of the Bidder, and identified by means of an identity card No. _____, and after warning him/her to declare the truth and that he/she will be subject to penalties prescribed by law if he/she does not do so, affirmed the veracity of the affidavit above and signed before me.

The Attorney's Signature & Stamp

Table A – compliance with Sections 3.5 and 3.6 of Volume A

If filled out by a member of the Joint Venture, or a Related Entity - name: _____

[additional rows may be added to the table, but its format should not be changed]

#	Name of Client	Services rendered by Bidder [mark X for each relevant service]	No. of residents in metropolitan area	The system met the following requirements during the 12 / 24 months preceding the Deadline for Submission of Proposals in one integrated system [mark X for each implemented requirement listed in items #1-#10 of section 3 of Appendix 6A, and circle whether 12 or 24 months]	Attachment of required supporting information to validate requirement fulfillment in accordance with Section 3 of Appendix 6A, for each requirement marked by the Bidder in previous column	Number of Signalized Intersections managed by the system, with the Bidder providing support and maintenance services during the 12 / 24 months (as described in column 3) preceding the Deadline for Submission of Proposals	Mark if project presented for compliance with Section 3.6.1 or 3.6.2 of Volume A (or both)	Name of the Client's professional contact person and his contact details (cell phone, email)
1		☐ Development of system for client		☐ 1 12 m / 24 m ☐ 2 12 m / 24 m ☐ 3 12 m / 24 m	☐ yes ☐ yes ☐ yes		☐ 3.6.1 ☐ 3.6.2	Name: _____ Position: _____

	☐ Installation of system, at (specify location): Country: _____ Metropolitan/ City: _____ ☐ Date of installation: _____ (mm/yy) ☐ Support and maintenance services by the Bidder, from _____ (mm/yy) to _____ (mm/yy)	☐ 4 12 m / 24 m ☐ 5 12 m / 24 m ☐ 6 12 m / 24 m ☐ 7 12 m / 24 m ☐ 8 12 m / 24 m ☐ 9 12 m / 24 m ☐ 10 12 m / 24 m	☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes			e-mail: _____ cell phone: _____
2	☐ Development of system for client	☐ 1 12 m / 24 m ☐ 2 12 m / 24 m ☐ 3 12 m / 24 m	☐ yes ☐ yes ☐ yes		☐ 3.6.1 ☐ 3.6.2	Name: _____ Position: _____ e-mail: _____

	☐ Installation of system, at (specify location): Country: _____ Metropolitan/ City: _____ ☐ Date of installation: _____ (mm/yy) ☐ Support and maintenance services by the Bidder, from _____ (mm/yy) to _____ (mm/yy)	☐ 4 12 m / 24 m ☐ 5 12 m / 24 m ☐ 6 12 m / 24 m ☐ 7 12 m / 24 m ☐ 8 12 m / 24 m ☐ 9 12 m / 24 m ☐ 10 12 m / 24 m	☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes				cell phone: _____
--	--	--	--	--	--	--	-------------------

3		☐ Development of system for client ☐ Installation of system, at (specify location): Country: _____ Metropolitan/ City: _____ ☐ Date of installation: _____ (mm/yy) ☐ Support and maintenance services by the Bidder, from _____ (mm/yy) to _____ (mm/yy)		☐ 1 12 m / 24 m ☐ 2 12 m / 24 m ☐ 3 12 m / 24 m ☐ 4 12 m / 24 m ☐ 5 12 m / 24 m ☐ 6 12 m / 24 m ☐ 7 12 m / 24 m ☐ 8 12 m / 24 m ☐ 9 12 m / 24 m ☐ 10 12 m / 24 m	☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes		☐ 3.6.1 ☐ 3.6.2	Name: _____ Position: _____ e-mail: _____ cell phone: _____
---	--	--	--	---	--	--	--	--

4		☐ Development of system for client ☐ Installation of system, at (specify location): Country: _____ Metropolitan/ City: _____ ☐ Date of installation: _____ (mm/yy) ☐ Support and maintenance services by the Bidder, from _____ (mm/yy) to _____ (mm/yy)		☐ 1 12 m / 24 m ☐ 2 12 m / 24 m ☐ 3 12 m / 24 m ☐ 4 12 m / 24 m ☐ 5 12 m / 24 m ☐ 6 12 m / 24 m ☐ 7 12 m / 24 m ☐ 8 12 m / 24 m ☐ 9 12 m / 24 m ☐ 10 12 m / 24 m	☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes		☐ 3.6.1 ☐ 3.6.2	Name: _____ Position: _____ e-mail: _____ cell phone: _____
---	--	--	--	---	--	--	--	--

5	☐ Development of system for client ☐ Installation of system, at (specify location): Country: _____ Metropolitan/ City: _____ ☐ Date of installation: _____ (mm/yy) ☐ Support and maintenance services by the Bidder, from _____ (mm/yy) to _____ (mm/yy)	☐ 1 12 m / 24 m ☐ 2 m ☐ 3 12 m / 24 m ☐ 4 12 m / 24 m ☐ 5 12 m / 24 m ☐ 6 12 m / 24 m ☐ 7 12 m / 24 m ☐ 8 12 m / 24 m ☐ 9 12 m / 24 m ☐ 10 12 m / 24 m	☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes		☐ 3.6.1 ☐ 3.6.2	Name: _____ Position: _____ e-mail: _____ cell phone: _____
---	--	---	--	--	--	--

6	☐ Development of system for client ☐ Installation of system, at (specify location): Country: _____ Metropolitan/ City: _____ ☐ Date of installation: _____ (mm/yy) ☐ Support and maintenance services by the Bidder, from _____ (mm/yy) to _____ (mm/yy)	☐ 1 12 m / 24 m ☐ 2 m ☐ 3 12 m / 24 m ☐ 4 12 m / 24 m ☐ 5 12 m / 24 m ☐ 6 12 m / 24 m ☐ 7 12 m / 24 m ☐ 8 12 m / 24 m ☐ 9 12 m / 24 m ☐ 10 12 m / 24 m	☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes		☐ 3.6.1 ☐ 3.6.2	Name: _____ Position: _____ e-mail: _____ cell phone: _____
---	--	---	--	--	--	--

7	☐ Development of system for client ☐ Installation of system, at (specify location): Country: _____ Metropolitan/ City: _____ ☐ Date of installation: _____ (mm/yy) ☐ Support and maintenance services by the Bidder, from _____ (mm/yy) to _____ (mm/yy)	☐ 1 ☐ 2 ☐ 3 ☐ 4 ☐ 5 ☐ 6 ☐ 7 ☐ 8 ☐ 9 ☐ 10	12 m / 24 m 12 m / 24 m 12 m / 24 m 12 m / 24 m 12 m / 24 m 12 m / 24 m 12 m / 24 m 12 m / 24 m 12 m / 24 m 12 m / 24 m	☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes ☐ yes		☐ 3.6.1 ☐ 3.6.2	Name: _____ Position: _____ e-mail: _____ cell phone: _____
---	--	---	--	--	--	--	--

Table B [to be filled out only by the relevant member of the Joint Venture] name: _____

[additional rows may be added to the table, but its format should not be changed]

#	Name of Client	Type/name of command and control system and name of project	Services rendered by JV member [mark X for each relevant service]	Project price (in USD (excluding VAT, including the cost of the application but excluding the costs of infrastructure, hardware, equipment, and communication))	Name of the Client's professional contact person and his contact details (cell phone, email)
1			☐ Installation of system, at (specify location): Country: _____ City: _____ ☐ Date of system installation: _____ (mm/yy) ☐ Support and maintenance services by the JV member, from _____ (mm/yy) to _____ (mm/yy)		Name: _____ Position: _____ e-mail: _____ cell phone: _____
2			☐ Installation of system, at (specify location): Country: _____ City: _____ ☐ Date of system installation: _____ (mm/yy)		Name: _____ Position: _____ e-mail: _____ cell phone: _____

			☐ Support and maintenance services by the JV member, from _____ (mm/yy) to _____ (mm/yy)		
3			☐ Installation of system, at (specify location): Country: _____ City: _____ ☐ Date of system installation: _____ (mm/yy) ☐ Support and maintenance services by the JV member, from _____ (mm/yy) to _____ (mm/yy)		Name: _____ Position: _____ e-mail: _____ cell phone: _____



Appendix 6B

Declaration and Undertaking of a Related Entity

I, the Undersigned, Mr./Mrs. _____, bearer of Passport No. _____, declare and undertake in writing, on behalf of _____ (hereinafter: the "**Related Entity**"), as follows:

1. I have been lawfully authorized by the Related Entity to sign this undertaking in support of _____'s (hereinafter: the "**Bidder**") Proposal to the E-Tender (Online) No. 36/26 for the Supply, Integration, Operation and Maintenance of a MUTC (Metropolitan Urban Traffic Control) System for the Ayalon Highways Company (hereinafter: the "**Tender**" and "**Ayalon Highways**" respectively).
2. I confirm that the Related Entity is a legal entity which Controls the Bidder (a "parent-corporation"), or is Controlled by the Bidder (a "subsidiary"), or is Controlled by an entity that also Controls the Bidder ("sister-corporation").
"**Control**" means holdings, directly or indirectly, of more than 50%.
For purposes of this Section 2, "Bidder" shall also mean a member of a Bidder that is a Joint Venture (as defined in Section 3.1 of Volume A of the Tender Documents).
3. We have reviewed the Tender Documents and the Bidder's proposal.
4. The information provided by the Bidder in Appendix 6A of Volume A of the Tender Documents, with relation to the previous experience of the Related Entity, is accurate.
5. We hereby undertake, in connection with the Tender and the Services, that (a) the Related Entity shall make its know-how and abilities available to the Bidder and assist it to provide the services to Ayalon Highways, and (b) if for any reason the Bidder doesn't procure the required services to Ayalon Highways' satisfaction, Ayalon Highways will be entitled to require the Related Entity to procure such services to it directly.
6. We consent to this declaration and undertaking being governed by Israeli law and that the Bidder shall be the Related Entity's representative for service of process in Israel.
7. The autonomous guarantee (ערבות ביצוע) to be procured by the winning Bidder, may be forfeited in case of any breach of this undertaking by the Related Entity.

Signature

Attorney Affirmation

I the Undersigned _____, Attorney at Law, from _____ Street, hereby affirm that on the date _____ appeared before me in my office Mr./Mrs. _____, authorized to sign on behalf of the Related Entity, and identified by means of an identity card No. _____, and after explaining to him/her the implications of this undertaking, signed it before me.

The Attorney's Signature & Stamp



Consent of Bidder:

The Bidder hereby consents to all of the above.

Signature

Attorney Affirmation

I the Undersigned _____, Attorney at Law, from _____ Street, hereby affirm that on the date _____ appeared before me in my office Mr./Mrs. _____, authorized to sign on behalf of the Bidder, and identified by means of an identity card No. _____, and after explaining to him/her the implications of this consent, signed it before me.

The Attorney's Signature & Stamp

Appendix 6C

[Note: the first page of Appendix 6C is to be used for system deployments that meet the Threshold Condition of Section 3.6.1 of Volume A of the Tender Documents, whereas the second page is to be used for system deployments that meet the Threshold Condition of Section 3.6.2]

To:

Ayalon Highways Co. Ltd.

Dear Sir/Madam,

**RE: Client Approval
Regarding an urban management traffic control system**

I, the Undersigned, Mr./Mrs. _____, employed by _____
[name of client] (hereinafter: "**The Client**") in the capacity of _____ *[title]*
confirm the following:

1. _____ *[insert name of company]* (the "**Supplier**") has supplied and installed an urban management traffic control system (hereinafter: "**The System**") for the Client.
2. The System was installed no earlier than 1.1.2016, in _____ *[name of metropolitan/city]* with a population of at least 500,000 residents.
3. The System has been operative since _____ *[month/year]* and is still operative today.
4. The System manages, at least 200 signalized intersections (an intersection with at least one traffic light).
5. The Supplier has been providing the Client with support and maintenance services since _____ *[month/year]*.

Signature

Client Stamp

Date

To:
Ayalon Highways Co. Ltd.

Dear Sir/Madam,

RE: **Client Approval**
Regarding an adaptive traffic management system

I, the Undersigned, Mr./Mrs. _____, employed by _____
[*name of client*] (hereinafter: "**The Client**") in the capacity of _____ [*title*]
confirm the following:

1. _____ [*insert name of company*] (the "**Supplier**") has supplied and installed an adaptive traffic management system (hereinafter: "**The System**") for the Client.
2. The System was installed no earlier than 1.1.2020, in _____ [*name of metropolitan/city*].
3. The System has been operative since _____ [*month/year*] and is still operative today.
4. The System manages, at least 20 signalized intersections (an intersection with at least one traffic light).
5. The Supplier has been providing the Client with support and maintenance services since _____ [*month/year*].

Signature

Client Stamp

Date

Appendix 6D

To:

Ayalon Highways Co. Ltd.

Special Report of the Auditing Accountant in the Form of a Confirmation

At your request, and as the auditing accountants of _____ (hereinafter: the "**Company**"), and for the purpose of submission of this letter by the Company in connection with its participation in the tender for the Supply, Integration, Operation and Maintenance of a MUTC (Metropolitan Urban Traffic Control) System, and for this purpose only, and in accordance with the Financial Statements of the Company as of December 31, 2023, 2024, 2025*, and for each of the years ended on those dates, upon which our unqualified** opinion was given on _____, _____, _____, respectively *[please complete the dates on which the opinions were given]*:

1. I hereby confirm that, in accordance with those Financial Statements, the annual turnover of the Company is as follows:

Turnover	2023	2024	2025
In thousands of NIS/USD/EUR (circle applicable currency of Financial Statements)			

2. I hereby confirm that the Company does not have audited Financial Statements for the year 2025*. *[Delete if the data above referred to the years 2023–2025]*
3. In this confirmation, "**Financial Statements**" mean the annual audited and duly signed consolidated financial statements as of December 31 of such year, prepared and presented in accordance with one of the following:
 - (1) Israeli GAAP (including, with respect to the cash flow statements, Standard No. 51 of the Institute of Certified Public Accountants in Israel);
 - (2) US GAAP (including, with respect to the cash flow statements, FAS (Financial Accounting Standards) No. 95); or
 - (3) International GAAP (including, with respect to the cash flow statements, IAS (International Accounting Standards) IAS No. 7 and IFRS updates);
4. *[Please delete the non-applicable of the following two confirmations:]*

I hereby confirm that the Company's Financial Statements are based on one of the above accounting principles.

OR

I hereby confirm that the Company's Financial Statements are based on different accounting principles than those listed above, and that we have converted the relevant data in the Financial Statements according to one of the accounting principles above and we are attaching an explanation.

Yours sincerely,

Auditors / Certified Public Accountant(s)

Firm Name: _____

Date: _____

** If the Company does not have audited financial statements for 2025, the dates December 31, 2022, 2023, 2024 should be stated and those years should be referenced in the table in Section 1, and Section 2 should be included in this confirmation.*

*** This will change in cases where an auditor's opinion other than the standard form was given. In such cases, the type of opinion given should be stated.*

Appendix 7

Bidder's Non – Solicitation Statement

In addition to all obligations and restrictions applicable by law, including the Penal Law - 1977, the Bidder and each of its representatives undertake and declare hereby as follows:

1. Not to solicit and / or offer and / or to provide and / or to receive, directly or indirectly, any benefit and / or money and / or anything of value to influence, directly and / or indirectly, the decision and / or act and / or omission of Ayalon Highway Co. Ltd ("Ayalon Highways") and / or any officer and / or employee of Ayalon Highway and / or Ayalon Highways representatives and / or any other party in connection with the Tender process and / or any Agreement / order arising therefrom.
2. Not to solicit and / or collaborate, directly and / or indirectly, with any officer and / or employee of Ayalon Highways and / or its representatives and / or anyone on its behalf and / or any other party to accept confidential information associated with the Tender process and / or any Agreement / order then arising from it.
3. Not to solicit and / or collaborate, directly and / or indirectly, any employee of Ayalon Highways and / or its representatives and / or anyone on its behalf and / or any other party to set prices artificially and / or non-competitively.
4. That they did not act contrary to paragraphs 1-3 above in their Proposal.
5. In the event that a reasonable suspicion shall arise that the Bidder, or any of its representatives acted contrary to paragraph 1-3 above, Ayalon Highways reserves the right, at its sole discretion, not to include the Bidder in the Tender process and / or in any other proceeding and / or not to accept its Proposal and / or cancel at any time its award in the Tender and / or cancel at any time the Agreement.
6. It is the sole responsibility of the Bidder to inform its shareholders, directors, officers, employees, subcontractors, representatives, agents and any other third party acting on its behalf about the contents of this document.

Name of the signatory

Name of the Bidder

Date

Attorney Affirmation

I, the undersigned, _____, (name of the attorney to be inserted), as the attorney of _____ (name of the Bidder to be inserted) ("Bidder") here by attests and confirms that Mr./Mrs. _____ who signed this affidavit is authorized under the charter documents of the Bidder and applicable law to do so on behalf of the Bidder.

Name of the attorney

Date

Stamp & signature

Appendix 8

A Declaration Concerning the Absence of Conflict of Interest

Date: _____

To:

Ayalon Highways Co. Ltd.

Dear Sir/Madam,

Affidavit

I, the Undersigned, Mr./Mrs. _____, bearer of the ID No. _____, after having been warned that I must declare the truth and that I shall be liable for penalties prescribed by law if I do not do so, I hereby declare in writing as follows:

1. I serve as _____ in _____, Corporate ID No. _____ (hereinafter: "**The Bidder**") and I am signing this affidavit in support of its Proposal to E-Tender (Online) No. 36/26 for the Supply, Integration, Operation and Maintenance of a MUTC (Metropolitan Urban Traffic Control) System (hereinafter: "**The Tender**"), as published by the Ayalon Highways Co. Ltd. (hereinafter: "**Ayalon Highways**");
2. The Bidder does not and will not during the Period of Engagement for Ayalon Highways have any conflict of interest of any kind, business and/or personal and/or other relationships and/or any other matter that may place the Bidder and/or the staff in a conflict of interest or concern regarding the existence of a conflict of interest (hereinafter: "**Conflict of Interest**");
3. Should the Bidder win the Tender, the Bidder and its staff will act faithfully towards Ayalon Highways and solely in its best interests;
4. The Bidder and its staff undertake to refrain from being in a conflict of interest with Ayalon Highways, and undertake to notify Ayalon Highways as soon as any concern arises concerning the existence of a conflict of interest with Ayalon Highways as stated;
5. The Bidder and its staff hereby undertake that in the event of a concern as stated in Section 4 above, to cease any activity on behalf of Ayalon Highways and/or provide any service relating to the project and/or Ayalon Highways, pending the receipt of instructions from Ayalon Highways regarding the matter;
6. Without derogating from the generality of the preceding, the following are the entities and/or corporations related directly and/or indirectly to the Bidder and/or its staff and/or those the Bidder and/or its staff has a personal or business relationship with them when submitting a tender proposal, which may put the Bidder and/or its staff in a conflict of interest:

<u>The entity</u>	<u>The essence of the relationship with the entity and/or on its behalf</u>

7. This is my name, and this is my signature, and all I have stated above is the truth.

Date

Name of the declarant

ID No.

Signature of the declarant

Attorney Affirmation

I the undersigned _____, Attorney at Law, hereby affirm that on the date _____ appeared before me in my office Mr./Mrs. _____, authorized to sign on behalf of the Bidder, and identified by means of an ID No. _____, and after warning him/her to declare the truth and that he/she will be subject to penalties prescribed by law if he/she does not do so, affirmed the veracity of the affidavit above and signed before me.

Date

The Attorney's Signature & Stamp

Appendix 9

Declaration Concerning the Terms of Participation in the Tender as part of the "Dekel Tender" System.

1. I confirm that I have carefully read all of the tender documents above and that I know that all the tender documents, **including this appendix**, without exception, are an inseparable part of the tender documents and all that it implies.
2. This Tender is managed through the internet website "**Dekel Tenders**" at the address <https://bids.dekel.co.il/ayalon>. (hereinafter: "the **website address**").
3. Herein are the stages of the Tender, as these are managed by this website, as follows:
 - 3.1. Registration on the "Dekel Tenders" website and issuance of a personal username and password for the participant. It should be emphasized that Bidder entry will be executed solely utilizing the username and password.
 - 3.2. Review of the Tender Documents and the Threshold Conditions.
 - 3.3. Registration to the Tender through the website and reception of documentation (return delivery) confirming that the participant has registered to the Tender.
 - 3.4. The procedure for joining: All of the Tender Documents, including the appendices and other pertinent documentation, should be downloaded from the designated tab. The Bidders will print and fill out all of the Tender Documents as per the guidelines detailed in the Terms of Tender Volume. After filling out and signing the documents and adding all of the required documents, the documentation is to be scanned at a quality that enables comfortable reading and submits them in the designated tab according to the following classification: Compulsory documents, a response to clarification questions (will be published according to the date set for the response), additional announcements and elective documents.

It should be clarified and emphasized that the automated Dekel Tender System does not examine the content of the document submitted or its compatibility to tender requirements, and it is solely the Bidder's responsibility to do so.

- 3.5. The system will sign, encode and send the Bidder's proposal in an encoded manner such that any other entity cannot observe it before the date has arrived by opening the Tender Proposal Inbox by the Tenders Committee and/or those authorized on its behalf.
- 3.6. Sending a single proposal. It should be clarified and emphasized that the submission of several proposals by the same participant will not be allowed **and that after submitting the Bidder's proposal through the Dekel Tender System, the system will be locked to prevent the submission of additional documents by the Bidder.**

For any question, please contact Mrs. Katya Goldovich from the Dekel Co. by telephone +972-(0) 4-8145400 Ext. 1 or by email: bids@dekel.co.il.

Participant's Name: _____

Address: _____ **Tel:** _____

Contact Person: _____

Signature & Stamp: _____

Date: _____

Appendix 10

List of Advisors to the Company
[to be published separately]

Appendix 11

Supplier Information Form

Name of Supplier: _____

Full address: _____

Phone number + fax + mobile: _____

Corporate ID No.: _____

Bank account details / branch / account number: _____

E-mail address: _____

Contact person: _____

In addition, the following documents must be attached:

1. Confirmation of withholding tax (אישור בדבר ניכוי מס במקור);
2. Book management approval (אישור ניהול ספרים) ;
3. Photocopy of a canceled check / confirmation of bank account management.

Signature and stamp

Date

**Appendices 12A-12C will be submitted by the Winning Bidder only
AFTER receiving a winning notification notice, in accordance with
Section 10.1.4 of Volume A**

Appendix 12A

To:
Tenders Committee
Ayalon Highways Co. Ltd.

Dear Sir/Madam,

RE: **Affidavit Concerning the Experience of Bidder's Project Manager**

I, the Undersigned, Mr./Mrs. _____, bearer of the ID No. _____, after having been warned that I must declare the truth and that I shall be liable for penalties prescribed by law if I do not do so, I hereby declare in writing as follows:

1. I am proposed by _____ (hereinafter: "**The Bidder**"), as part of its Proposal to E-Tender (Online) No. 36/26 for the Supply, Integration, Operation and Maintenance of a MUTC System (hereinafter: "**The Tender**"), to serve as its Project Manager.
2. I *[mark X in the suitable box]*:
 - ☐ Am the Bidder's employee since _____.
 - ☐ Am an external contractor of the Bidder since _____.
3. I meet the eligibility requirements of Project Manager below (as per Chapter 11 of the SOW):
 - 3.1 I have a B.Sc. degree or Computer Science degree.
***see attached CV and diplomas supporting 3.1 above**
 - 3.2 I am able to communicate effectively in English, both verbally and in writing.
 - 3.3 I have at least five (5) years of experience as project manager in one or more traffic command and control (C2) projects, of the following scale, and in which at least three (3) years of experience in implementing urban traffic control systems, which includes management of Signalized Intersections:
 - The project must include the development of a major command and control information system
 - The system has at least 50 users
 - The system has at least 10 interfaces to external systems
 - The budget of the project (only main software of the system, excluding the costs of its endpoints and hardware) is above 10 million NIS

The following table demonstrates my relevant experience and I hereby attach references for the project/s in the table below:

#	Name of Client	Name and location of traffic command and control (C2) project	Experience from date (mm/yy) to (mm/yy)	Job Title	Brief description of the project	No. of system users	No. of system interfaces to external systems	Project budget (in NIS)	Does Project include implementing urban traffic control systems, including management of Signalized Intersections (if so - specify period)	Name of the Client's contact person and his contact details (cell phone, email)
1										Name: _____ Position: _____ e-mail: _____ cell phone: _____
2										Name: _____ Position: _____ e-mail: _____ cell phone: _____

3											Name: _____ Position: _____ e-mail: _____ cell phone: _____
---	--	--	--	--	--	--	--	--	--	--	---

[additional rows may be added to the table, but its format should not be changed]

4. I hereby declare that the information provided above is correct and accurate.
5. This is my name, and this is my signature, and all I have stated is the truth.

Signature of proposed Project Manager

Attorney Affirmation

I the undersigned _____, Attorney at Law, from _____ Street, hereby affirm that on the date _____ appeared before me in my office Mr./Mrs. _____, and identified by means of an identity card No. _____, and after warning him/her to declare the truth and that he/she will be subject to penalties prescribed by law if he/she does not do so, affirmed the veracity of the affidavit above and signed before me.

The Attorney's Signature & Stamp

Bidder's Confirmation

I confirm that I hereby propose Mr./Ms. _____ to serve as the Project Manager on my behalf.

Signature of Bidder

Appendix 12B

To:
Tenders Committee
Ayalon Highways Co. Ltd.

Dear Sir/Madam,

RE: Affidavit Concerning the Experience of Bidder's Chief System Engineer

I, the undersigned, Mr./Mrs. _____, bearer of the ID No. _____, after having been warned that I must declare the truth and that I shall be liable for penalties prescribed by law if I do not do so, I hereby declare in writing as follows:

1. I am proposed by _____ (hereinafter: "**The Bidder**"), as part of its Proposal to I have been lawfully authorized by _____ (hereinafter: "**The Bidder**") to sign this affidavit in support of its Proposal to E-Tender (Online) No. 36/26 for the Supply, Integration, Operation and Maintenance of a MUTC System (hereinafter: "**The Tender**"), to serve as its Chief System Engineer.
2. I *[mark X in the suitable box]*:
 - ☐ Am the Bidder's employee since _____.
 - ☐ Am an external contractor of the Bidder since _____.
3. I meet the eligibility requirements of Chief System Engineer below (as per Chapter 11 of the SOW):
 - 3.1 I have a *[mark X in the suitable box]*:
 - ☐ B.Sc. degree in Electronic Engineering
 - ☐ B.Sc. degree in Software Engineering
 - ☐ B.Sc. degree in Computer Engineering
 - ☐ Computer Science degree
 - ☐ Information Systems degree
 - *see attached CV and diplomas supporting section 3.1 above**
 - 3.2 I am able to communicate effectively in English, both verbally and in writing.
 - 3.3 I have at least five (5) years of experience as a system engineer in one or more projects, of the following scale:
 - The project must include the development of a major command and control information system
 - The system has at least 50 users

- The system has at least 10 interfaces to external systems
 - The budget of the project (only main software of the system, excluding the costs of its endpoints and hardware) is above 10 million NIS
- 3.4 I have at least 2 years of experience in designing and implementing Urban Traffic Control Systems, which includes the management of Signalized Intersections.
- 3.5 ☐ I have / ☐ I don't have [mark X in the suitable box] knowledge in traffic control, ITS etc.

The following table demonstrates my relevant experience and I hereby attach references for the project/s in the table below:

#	Name of Client	Name and location of project	Experience from date (mm/yy) to (mm/yy)	Job Title	Brief description of the project	No. of system users	No. of system interfaces to external systems	Project budget (in NIS)	Does this Project include designing and implementing urban traffic control systems, which includes the management of Signalized Intersections (if so - specify period. If not-attach info of other projects)	Name of the Client's contact person and his contact details (cell phone, email)
1										Name: _____ Position: _____ e-mail: _____ cell phone: _____
2										Name: _____ Position: _____ e-mail: _____

										cell phone: _____
3										Name: _____ Position: _____ e-mail: _____ cell phone: _____

[additional rows may be added to the table, but its format should not be changed]

4. I hereby declare that the information provided above is correct and accurate.
5. This is my name, and this is my signature, and all I have stated is the truth.

Signature of proposed Chief System Engineer

Attorney Affirmation

I the undersigned _____, Attorney at Law, from _____ Street, hereby affirm that on the date _____ appeared before me in my office Mr./Mrs. _____, and identified by means of an identity card No. _____, and after warning him/her to declare the truth and that he/she will be subject to penalties prescribed by law if he/she does not do so, affirmed the veracity of the affidavit above and signed before me.

The Attorney's Signature & Stamp

Bidder's Confirmation

I confirm that I hereby propose Mr./Ms. _____ to serve as the Chief System Engineer on my behalf.

Signature of Bidder

Appendix 12C

To:
Tenders Committee
Ayalon Highways Co. Ltd.

Dear Sir/Madam,

RE: **Affidavit Concerning the Experience of Bidder's Traffic Engineer**

I, the Undersigned, Mr./Mrs. _____, bearer of the ID No. _____, after having been warned that I must declare the truth and that I shall be liable for penalties prescribed by law if I do not do so, I hereby declare in writing as follows:

1. I am proposed by _____ (hereinafter: "**The Bidder**"), as part of its Proposal to E-Tender (Online) No. 36/26 for the Supply, Integration, Operation and Maintenance of a MUTC System (hereinafter: "**The Tender**"), to serve as its Traffic Engineer.
2. I [*mark X in the suitable box*]:
 - ☐ Am the Bidder's employee since _____.
 - ☐ Am an external contractor of the Bidder since _____.
3. I meet the eligibility requirements of Traffic Engineer below (as per Chapter 11 of the SOW):
 - 3.1 I have a B.Sc. degree in [*mark X in the suitable box*]:
 - ☐ Civil Engineering
 - ☐ Transportation Engineering
 - 3.2 My knowledge and experience in designing Signalized Intersection, traffic management algorithms etc. is as follows:

***see attached CV and diplomas supporting sections 3.1 and 3.2 above**

- 3.3 I am able to communicate effectively in English, both verbally and in writing.
- 3.4 I have at least five (5) years of experience in defining traffic management requirements for urban traffic management systems, which includes management of Signalized Intersections, in projects of the following scale:
 - The project must include the development of a major command and control information system

- The system has at least 50 users
- The system has at least 10 interfaces to external systems
- The budget of the project (only main software of the system, excluding the costs of its endpoints and hardware) is above 10 million NIS

3.5 I have at least three (3) years of experience in designing Signalized Intersections.

3.6 ☐ I have / ☐ I don't have [mark X in the suitable box] knowledge **in planning and implementation of adaptive intersections in an urban environment**

The following table demonstrates my relevant experience and I hereby attach references for the project/s in the table below:

#	Name of Client	Name and location of traffic command and control (C2) project	Experience from date (mm/yy) to (mm/yy)	Job Title	Brief description of the project	No. of system users	No. of system interfaces to external systems	Project budget (in NIS)	Does this Project include designing Signalized Intersections (if so - specify period. If not-attach info of other projects)	Name of the Client's contact person and his contact details (cell phone, email)
1										Name: _____ Position: _____ e-mail: _____ cell phone: _____
2										Name: _____ Position: _____ e-mail: _____ cell phone: _____

3											Name: _____ Position: _____ e-mail: _____ cell phone: _____
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[additional rows may be added to the table, but its format should not be changed]

4. I hereby declare that the information provided above is correct and accurate.
5. This is my name, and this is my signature, and all I have stated is the truth.

Signature of proposed Traffic Engineer

Attorney Affirmation

I the undersigned _____, Attorney at Law, from _____ Street, hereby affirm that on the date _____ appeared before me in my office Mr./Mrs. _____, and identified by means of an identity card No. _____, and after warning him/her to declare the truth and that he/she will be subject to penalties prescribed by law if he/she does not do so, affirmed the veracity of the affidavit above and signed before me.

The Attorney's Signature & Stamp

Bidder's Confirmation

I confirm that I hereby propose Mr./Ms. _____ to serve as the Traffic Engineer on my behalf.

Signature of Bidder